







Proposed Recycled Water Service Charge Adjustments

Finance Committee Meeting September 30, 2024

Background Transforming Wastewater to Resources



- District provides recycled water treatment and distribution services via its Recycled Water Facility (RWF)
 - In FY23/24, 6.5 million gallons per day (MGD) produced (47% of 13.8 MGD of WWTP influent flow)
 - 93-95% provided for industrial purposes (Calpine, two large power plants—Delta Energy Center, Los Medanos Energy Center)
 - 5-7% for irrigation purposes (City of Antioch golf course/parks/medians, City of Pittsburg parks/medians, PUSD, MDRRP, Caltrans)
- District utilizes voluntary user service agreements
 - Calpine has first right to RW; service to other customers is "interruptible"
 - Agreements require RWSCs to be set by Board (last approved in September 2023)

Key Drivers for Adjustments to Recycled Water Service Charges



- In June 2024, Board adopted FY24/25 Budget and approved 5-year CIP
 - RW Operating Budget: FY24/25, \$3.97M; FY25/26 (forecast), \$4.23M
 - Increases in chemicals and utilities costs due to distribution issues and inflationary pressure
 - <u>Chemicals</u>: FY24/25 Budget = \$1.63M (+104% and +14% increases in sodium hypochlorite unit prices in FY23/24 and FY24/25, respectively)
 - <u>Utilities</u>: FY24/25 Budget = \$0.77M (+10% increase)
 - RW Projects in 5-year CIP: \$1.4M in RW Capital Asset Fund;
 \$4.0M in RW Capital Asset Replacement Fund
- RWSC adjustment is necessary to cover additional District costs (+\$109k, +6%)

Key RWSC Financial Modeling Assumptions



- Rate model includes FY24/25 Budget and forecasted FY25/26 Budget amounts with 10-year planning horizon
- Applied escalation factors for projections beyond FY25/26
 - Utilities, 5%; Chemicals, 3%; Capital Construction, 5.1%; Salaries, 3.5%; Benefits, 5%
- Revenue projection based on FY23/24 RW consumption

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24
Total RW Consumption (Tgal)	2,223,826	2,623,373	2,756,413	2,638,248	2,353,111

- Variable-rate (RW CAR, chemicals/utilities) component expected to increase by 18.9%
- Fixed cost (labor, office expenses, outside services, repairs and maintenance, and distribution system O&M) decreases for Calpine and others, increases for other customers

RWSCs Incorporate Customer Specific Surcharges

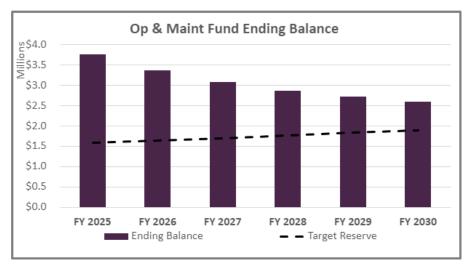


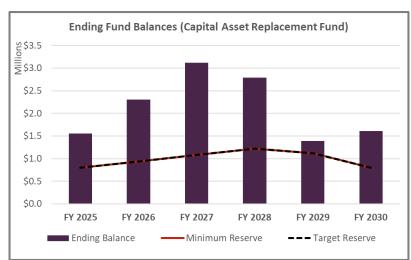
- Calpine Revenue Stability Surcharge
 - Established in FY11/12 to stabilize revenue associated with decline in consumption from Calpine (i.e., major plant disruptions)
 - No change proposed to current surcharge (\$35,000/month)
- Antioch RW Project Surcharge
 - Covers Antioch's \$1.1M share of Antioch RW Project costs that exceeded \$5M SRF loan cap
 - Established in FY12/13 with a 20-year repayment period (~\$6,826/month)

RWSC Revenue Need



- District needs to increase total annual revenue by \$109k
 (6.0%) (effective in January 2025) to cover District costs
 - Projecting similar increases in revenue requirements in subsequent four years (6.0% for FY25/26-FY28/29, 7.75% after FY29/30)
- RWSCs include fixed + variable-rate components (44%/56%)
- Actual costs and revenues are highly dependent on usage





Proposed RWSC Adjustments: Fixed and Variable Component



- Fixed-cost component is generally decreasing for users
 - Includes surcharges for Calpine and Antioch

	Existing (\$/month)	Proposed (\$/month)	Difference (\$)	Difference (%)
Calpine – DEC and LMEC	\$159,858	\$146,905	(\$12,953)	-8.1%
City of Antioch (Parks, Medians, Golf Course)	\$10,057	\$10,409	\$352	3.5%
City of Pittsburg (Parks, Medians)	\$1,684	\$1,652	(\$32)	-1.9%
Pittsburg Unified School District	\$972	\$937	(\$35)	-3.6%
MDRRP	\$344	\$342	(\$2)	-0.6%
Caltrans	\$116	\$120	(\$4)	3.4%
Pittsburg Data Hub*	\$0	\$945	\$945	-

^{*}Potential recycled water customer expected to be added in the future

- Variable-rate component is increasing by 18.9%
 - From \$0.86/Tgal to \$1.02/Tgal

Proposed RWSC Adjustments: Total Revenue by Customer



	Existing Revenue	Proposed Variable	Proposed Fixed	Proposed Revenue	Difference (\$)	Difference (%)
Calpine – DEC and LMEC	\$3,785,761	\$2,219,604	\$1,762,862	\$3,982,466	\$196,705	5.20%
City of Antioch* (Parks, Medians, Golf Course)	\$107,957	\$82,220	\$42,998	\$125,218	\$17,261	15.99%
City of Pittsburg (Parks, Medians)	\$57,110	\$43,857	\$19,822	\$63,679	\$6,569	11.50%
Pittsburg Unified School District	\$28,862	\$20,441	\$11,249	\$31,690	\$2,828	9.80%
MDRRP	\$10,704	\$7,812	\$4,099	\$11,911	\$1,207	11.28%
Caltrans	\$3,530	\$2,545	\$1,436	\$3,981	\$451	12.80%
Pittsburg Data Hub**	-	\$21,811	\$11,335	\$33,146	\$33,146	-

^{*} Excludes City of Antioch surcharge

^{**} Potential recycled water customer expected to be added in the future

Recycled Water Master Plan and RWF Condition Assessment Project



Board awarded consultant contract on December 13, 2023

RWF Condition Assessment

- District obligation to provide Calpine with facilities assessment and costs by 6/13/25
- Calpine to inform District of future intentions by 6/13/26
- 30-year agreement ends 6/13/31
- No significant change in historic level of capital investment

RW Expansion Opportunities

- Identify potential new customers and associated RW distribution needs
- Significant capacity for irrigation customers in CCWD agreement
- City of Pittsburg interest
- Nutrient reduction benefits
- Limited opportunities to add new recycled water customers

RW Quality Improvements

- Identify, evaluate, and recommend potential water quality capital upgrades (high \$\$\$)
- Engage w/CCWD on water supply augmentation
- Nutrient reduction benefits
- ECWMA connection
- No preliminary findings to date

Next Steps



- Provide comments on proposed RWSCs
- Recommend presentation at 10/9 Board Meeting

